


| Exhibit 1 | California Tomato Paste Processing Capacity <br> Comparison of estimated hourly volumes of tomato paste by packer. <br> Date: 2023 |
| :--- | :--- |
| Exhibit 1A | Annual Tomato Paste Processing Capacity (short tons/hour) <br> Separates the information shown in Exhibit 1 by ownership structure. <br> Date Range: 1997-2023 |
| Exhibit 2 | Annual U.S. Processing Tomato Production History <br> Short tons of processing tomatoes produced in the U.S. <br> Date Range: 1918-2023 |
| Exhibit 3 | Paste as a Percent of Total California Processing Tomato Crop <br> Volume of bulk tomato paste produced as a percent of CA pack. <br> Date Range: 1972-2022 |
| Exhibit 4 | U.S. Tomato Paste Consumption <br> Pounds of tomato paste consumed in the U.S. <br> Date Range: 1965-2022 |
| Exhibit 5 | U.S. Tomato Paste Imports and Exports <br> Pounds of paste in 31\% NTSS equivalents imported and exported. <br> Date Range: 1965-2022 |
| Exhibit 6 6 | Industry Average Tomato Paste Production Cost <br> Percent of costs spent on different parts of tomato paste production. <br> Date: 2022 |
| Exhibit 7 7 | Annual Historical Price of Tomato Paste <br> Real and Nominal price per pound of 31\% NTSS tomato paste. <br> Date Range: 1965-2022 |
| Exhibit 7AMonthly Historical Price of Tomato Paste <br> Real and Nominal price per pound of 31\% NTSS tomato paste. <br> Date Range: 1965-2022 |  |
| Exhibit 8Tomato Paste Price, Costs, and Processor Margins <br> Inflation-adjusted prices for paste, tomatoes, hauling, and <br> processing margins. <br> Date Range: 1965-2022 |  |

Exhibit 8A Graph of Tomato Paste Price, Costs, and Processor Margins
Graph of Exhibit 8. Date Range: 1965-2022

## 2023 California Tomato Paste Processing Capacity

California as a whole produces around $96 \%$ of the total U.S. processed tomatoes and represents $1 / 3$ rd of the global market.

| Processor | Facility <br> Location | Year <br> Built | Tomato Capacity for Tomato Paste (Tons/Hour) | Equivalent Tomato Paste (Pounds/Hour) |
| :---: | :---: | :---: | :---: | :---: |
| Marketers |  |  |  |  |
| Morning Star Packing Company | Williams | 1995 | 1,348 | 441,859 |
| Liberty Packing Company | Santa Nella | 1975/02 | 918 | 300,824 |
| Morning Star Packing Company | Los Banos | 1990 | 665 | 218,017 |
| Los Gatos Tomato Products* | Huron | 1991 | 530 | 173,861 |
| J.G. Boswell Tomato Company* | Bakersfield | 2000 | 410 | 134,347 |
| Ingomar Packing Company* | Los Banos | 2000 | 410 | 134,546 |
| Ingomar Packing Company* | Los Banos | 1983 | 370 | 121,369 |
| J.G. Boswell Tomato Company* | Corcoran | 2008 | 325 | 106,716 |
| Toma-Tek | Firebaugh | 1989 | 323 | 106,006 |
| Pacific Coast Producers* | Woodland | 1943/02 | 295 | 96,607 |
| Sub-Total | 10 |  | 5,594 | 1,834,151 |
| Remanufacturers |  |  |  |  |
| Campbell Soup | Dixon | 1975 | 303 | 99,303 |
| Hunt Foods | Oakdale | <1970 | 205 | 67,221 |
| Campbell Soup | Stockton | 1967 | 200 | 65,721 |
| Del Monte | Hanford | 1976 | 87 | 28,518 |
| Sub-Total | 4 |  | 795 | 260,762 |
| Total | 14 |  | 6,389 | 2,094,913 |

*Grower-owned and controlled processor

## Definitions:

Marketers: Plants making paste for the main purpose of selling it to another party
Remanufacturers: Plants making paste for use internally

## Annual Tomato Paste Processing Capacity

(Short Tons/Hour)


Definitions:
Self-Manufacturers: Companies that make paste predominantly for internal uses
Private: Privately held companies that sell paste on the open market
Grower. Grower-owned companies that sell paste on the open market
(Crop Projection for 2023)


## Percent of Total California Processing Tomato Crop Packed as Bulk Tomato Paste



## U.S. Tomato Paste Consumption



## U.S. Tomato Paste Imports and Exports

(Pounds 31\% NTSS)


## Exhibit 6

## 2022 Estimated Industry Average Tomato Paste Production Cost

| Facility Capital Expenses (Depreciation \& ROA) | $4.5 \%$ |
| :--- | :---: |
| Insurance \& Taxes | $0.4 \%$ |
| Operating Overhead (Administration and R\&M) | $6.1 \%$ |
| Variable Expenses | Percent of Cost |
| Tomatoes with Fees | $59.7 \%$ |
| Trucking | $5.4 \%$ |
| Seasonal Labor | $2.9 \%$ |
| Boiler Energy | $5.8 \%$ |
| Electricity | $0.7 \%$ |
| Sewage | $0.2 \%$ |
| Supplies \& Miscellaneous | $0.9 \%$ |
| Containers | $6.9 \%$ |
| Operating Interest | $4.1 \%$ |
| Selling Costs | $2.6 \%$ |
| Total Expenses | $\mathbf{1 0 0 . 0 \%}$ |

## Annual Historical Price of Tomato Paste

(Cents Per Pound of $31 \%$ NTSS)

*Inflation adjusted to March 2022 CPI levels

## Monthly Actual and Real Time Prices

(Cents Per Pound of $31 \%$ NTSS)



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## Exhibit 8

## Tomato Paste Price, Costs, and Processor Margins

| Year | Real Tomato Paste Price (cents/lb) | Real Tomato Price (cents $/ \mathrm{lb}$ ) | Real Hauling Price (cents/lb) | Real <br> Tomato Paste Processing Margin (cents/lb) | Real <br> Tomato Paste Processing Margin 7 yr trailing avg. | Years From Low to Low | Grower Percent of Paste Price |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1965 | 202.92 | 93.02 | 16.29 | 93.62 |  |  | 45.8\% |
| 1966 | 175.73 | 76.64 | 15.58 | 83.51 |  |  | 43.6\% |
| 1967 | 202.08 | 96.10 | 15.40 | 90.59 |  |  | 47.6\% |
| 1968 | 155.74 | 83.88 | 14.77 | 57.08 |  |  | 53.9\% |
| 1969 | 127.31 | 61.51 | 14.25 | 51.55 |  | 3 | 48.3\% |
| 1970 | 132.55 | 53.80 | 13.66 | 65.08 |  |  | 40.6\% |
| 1971 | 134.79 | 57.32 | 12.28 | 65.19 | 72.37 |  | 42.5\% |
| 1972 | 141.64 | 55.49 | 11.89 | 74.26 | 69.61 |  | 39.2\% |
| 1973 | 164.64 | 65.30 | 11.38 | 87.96 | 70.24 |  | 39.7\% |
| 1974 | 236.24 | 95.49 | 11.77 | 128.98 | 75.73 |  | 40.4\% |
| 1975 | 167.53 | 85.65 | 10.63 | 71.26 | 77.75 | 6 | 51.1\% |
| 1976 | 173.30 | 69.03 | 12.82 | 91.46 | 83.46 |  | 39.8\% |
| 1977 | 170.23 | 76.75 | 10.67 | 82.81 | 85.99 |  | 45.1\% |
| 1978 | 155.54 | 68.37 | 12.58 | 74.59 | 87.33 |  | 44.0\% |
| 1979 | 121.65 | 64.88 | 12.36 | 44.41 | 83.07 | 4 | 53.3\% |
| 1980 | 134.37 | 47.99 | 12.07 | 74.31 | 81.12 |  | 35.7\% |
| 1981 | 177.92 | 46.31 | 12.67 | 118.94 | 79.68 |  | 26.0\% |
| 1982 | 156.15 | 47.76 | 11.08 | 97.31 | 83.40 |  | 30.6\% |
| 1983 | 126.57 | 44.69 | 9.99 | 71.90 | 80.61 |  | 35.3\% |
| 1984 | 95.40 | 41.50 | 10.22 | 43.68 | 75.02 | 5 | 43.5\% |
| 1985 | 94.33 | 39.61 | 9.79 | 44.93 | 70.78 |  | 42.0\% |
| 1986 | 90.99 | 37.81 | 9.22 | 43.96 | 70.72 |  | 41.5\% |
| 1987 | 90.83 | 33.84 | 7.88 | 49.12 | 67.12 |  | 37.3\% |
| 1988 | 110.52 | 33.75 | 7.49 | 69.27 | 60.02 |  | 30.5\% |
| 1989 | 119.05 | 36.78 | 7.16 | 75.11 | 56.85 |  | 30.9\% |
| 1990 | 82.41 | 34.99 | 7.04 | 40.39 | 52.35 |  | 42.5\% |
| 1991 | 60.34 | 33.45 | 5.90 | 20.99 | 49.11 | 7 | 55.4\% |
| 1992 | 61.80 | 27.46 | 5.85 | 28.50 | 46.76 |  | 44.4\% |
| 1993 | 69.70 | 27.69 | 6.19 | 35.82 | 45.60 |  | 39.7\% |
| 1994 | 66.88 | 28.45 | 5.65 | 32.79 | 43.27 |  | 42.5\% |
| 1995 | 61.04 | 29.35 | 4.51 | 27.17 | 37.25 |  | 48.1\% |
| 1996 | 50.65 | 28.22 | 4.04 | 18.39 | 29.15 | 5 | 55.7\% |
| 1997 | 51.63 | 26.25 | 4.46 | 20.92 | 26.37 |  | 50.8\% |
| 1998 | 71.35 | 27.77 | 4.85 | 38.72 | 28.90 |  | 38.9\% |
| 1999 | 53.67 | 29.76 | 5.30 | 18.62 | 27.49 |  | 55.4\% |
| 2000 | 44.58 | 24.41 | 3.78 | 16.39 | 24.71 |  | 54.8\% |
| 2001 | 44.49 | 23.11 | 3.79 | 17.60 | 22.54 |  | 51.9\% |
| 2002 | 41.42 | 23.16 | 3.18 | 15.08 | 20.82 |  | 55.9\% |
| 2003 | 40.87 | 22.60 | 3.15 | 15.11 | 20.35 |  | 55.3\% |
| 2004 | 40.16 | 22.01 | 4.08 | 14.07 | 19.37 | 8 | 54.8\% |
| 2005 | 45.38 | 21.76 | 4.24 | 19.38 | 16.61 |  | 47.9\% |
| 2006 | 50.74 | 24.53 | 4.03 | 22.18 | 17.12 |  | 48.3\% |
| 2007 | 49.77 | 25.77 | 4.00 | 20.00 | 17.63 |  | 51.8\% |
| 2008 | 53.17 | 27.51 | 3.85 | 21.82 | 18.24 |  | 51.7\% |
| 2009 | 56.52 | 31.66 | 3.86 | 21.00 | 19.08 |  | 56.0\% |
| 2010 | 43.28 | 25.45 | 3.67 | 14.16 | 18.94 |  | 58.8\% |
| 2011 | 40.81 | 26.04 | 3.61 | 11.17 | 18.53 |  | 63.8\% |
| 2012 | 39.83 | 26.05 | 3.61 | 10.17 | 17.21 | 8 | 65.4\% |
| 2013 | 48.95 | 26.24 | 3.63 | 19.08 | 16.77 |  | 53.6\% |
| 2014 | 49.02 | 30.30 | 3.67 | 15.05 | 16.06 |  | 61.8\% |
| 2015 | 42.39 | 29.50 | 3.77 | 9.12 | 14.25 |  | 69.6\% |
| 2016 | 39.52 | 25.89 | 3.80 | 9.83 | 12.65 |  | 65.5\% |
| 2017 | 38.14 | 24.40 | 3.89 | 9.85 | 12.04 |  | 64.0\% |
| 2018 | 37.68 | 24.81 | 4.02 | 8.85 | 11.71 |  | 65.8\% |
| 2019 | 37.63 | 25.05 | 4.03 | 8.54 | 11.47 | 7 | 66.6\% |
| 2020 | 39.40 | 25.67 | 4.05 | 9.68 | 10.13 |  | 65.2\% |
| 2021 | 45.00 | 26.44 | 3.97 | 14.58 | 10.06 |  | 58.8\% |
| 2022 | 75.00 | 32.90 | 4.46 | 45.64 | 15.98 |  | 43.9\% |
| $\begin{array}{r} \text { Averag } \\ \text { 2018-2 } \end{array}$ | value for the years 22 vs. 1965-1969: | 27\% | 32\% | 26\% | 22\% |  |  |

## Real Prices to Processors, Growers, Truckers, and Tomato Paste

(Per Pound of Tomato Paste Equivalent)


## 2023 Processing Capacities by Factory and Sourcing Regions

In 1970 Chris Rufer began Morning Star as a one-truck owner-operator, hauling tomatoes from fields to canneries. Since 1970, Morning Star has grown into the largest tomato processor in the world, processing around $30 \%$ of California's processed tomato tonnage. Years of dedication to quality, customer service, and technological innovations have allowed us to become the industry leader in the processed tomato market.

## Williams, California <br> Built in 1995

Processing capacity: 1,348 tons/hour
31\% Equivalent tomato paste
441,859 Pounds/hour
Annual potential production of paste approximately $\mathbf{8 0 0} \mathbf{~ m i l}$ pounds.

Los Banos, California
Built in 1990
Processing capacity: $\mathbf{6 6 5}$ tons/hour
$31 \%$ Equivalent tomato paste
218,017 Pounds/hour
Annual potential production of paste approximately $\mathbf{4 5 0} \mathbf{~ m i l}$ pounds.

## Santa Nella, California (Liberty Packing Co.)

Purchased and rebuilt in 2002
Processing capacity: 1,251 tons/hour
Conventional: 718 paste | 112 diced
Organic: 200 paste | 120 diced
$31 \%$ Equivalent tomato paste
300,824 Pounds/hour
Annual potential production of paste approximately $\mathbf{6 6 0} \mathbf{~ m i l}$ pounds.
Annual potential production of diced approximately $\mathbf{5 4 0} \mathbf{~ m i l l}$ pounds.


## Products you can rely on.

In addition to traditional ingredient products, we also offer additional organic products, green tomato products, crushed tomatillos, chile purees, custom formulated tomato products, tomato concentrates, high-fiber tomato pulp, dehydrated fruit and vegetable powders, foodservice and retail pouched and canned tomatoes, and several additional R\&D products.

## Products

Hot Break Paste (26\% - 31\% NTSS)
Cold Break Paste (29\%-37\% NTSS)
Concentrated Crushed (26\%-31\% NTSS)
Ground in Puree
Puree (1.07)
Diced (3/8" to $1^{\prime \prime}$ cut)
Random Kitchen Cut in Puree

Fire Roasted Diced (1/2" or $3 / 4^{\prime \prime}$ cut)
Sun-Dried Tomatoes

## Organic Products

Organic Hot Break Paste (31\% NTSS)
Organic Cold Break Paste (31\% NTSS)
Organic Concentrated Crushed (26\%-28\% NTSS)
Organic Diced ( $1 / 2^{\prime \prime}$ and $3 / 4^{\prime \prime}$ cut)

| 111 | 300 -gallon aseptic |
| :--- | :--- |
| 111 | bag-in-box |

55-gallon aseptic fiber, plastic, and steel drum


30lb bag-in-box (sun-dried) 25lb bag-in-box (sun-dried)

## Dedicated organic line for all season processing.

Morning Star offers a fully dedicated organic processing line at our Liberty Packing facility. By dedicating an entire processing line to organics, with a paste and diced production capacity of 320 tons/hour, we can consistently deliver high quality organic tomato products all season long. This consistency comes from sourcing our organic tomatoes throughout the season, instead of at the beginning when they may not be at peak quality.

Ask your sales colleague about our extensive líne of innovative value-added products.



[^0]:    *Adjusted to March 2022 CPI levels

